KENAIDAN

TEAM KENAIDAN

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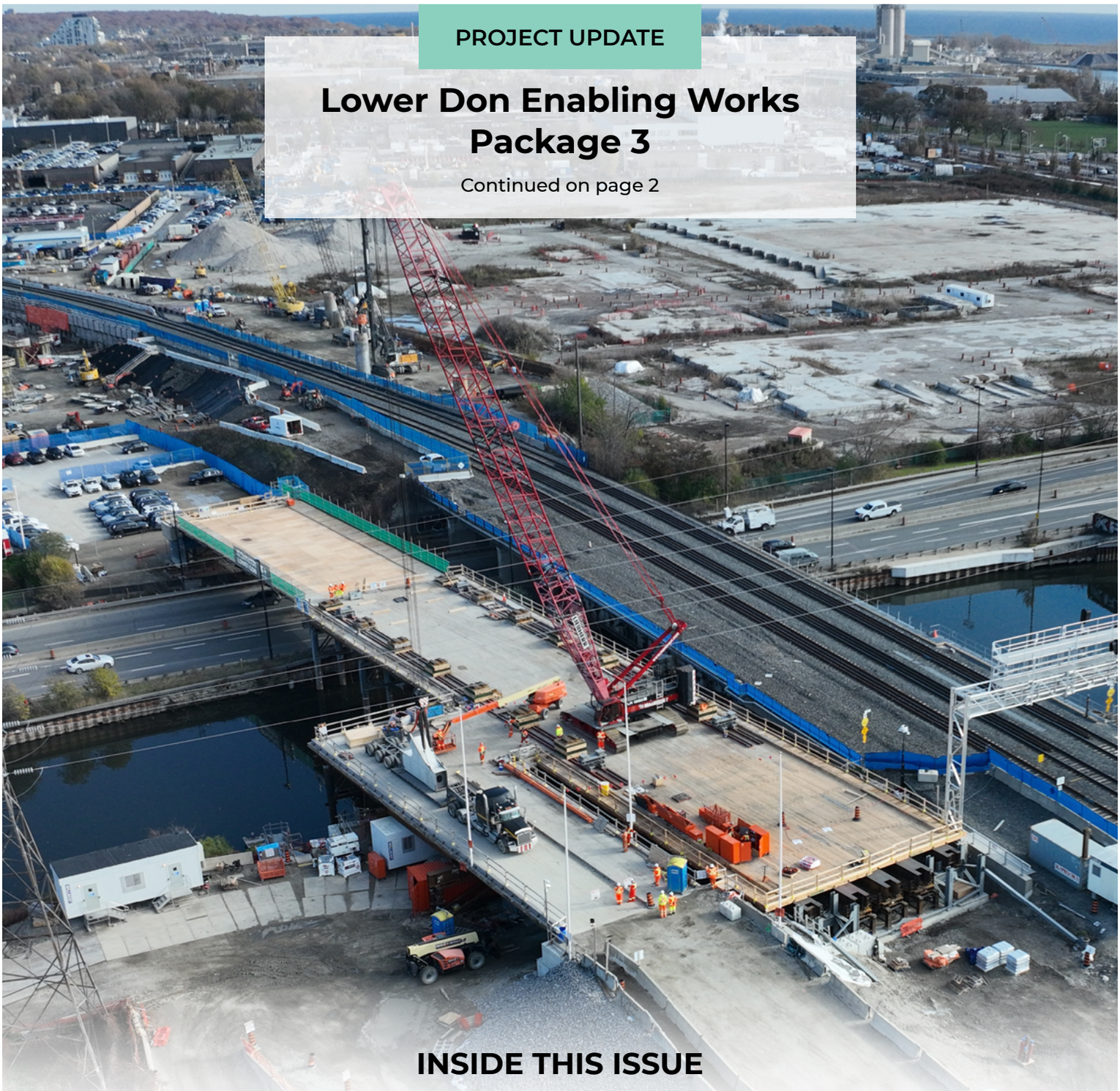

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PROJECT UPDATE

Lower Don Enabling Works Package 3

The Lower Don Enabling Works Package 3 is a major contract within the 15.6 km Ontario Line subway project in Toronto's Lower Don Lands. Awarded to KO Constructors, a joint venture between Kenaidan and Obayashi, this package delivers the critical transition of trains from tunnel to bridge through the construction of a portal structure and a clear-span steel arch bridge. Successful delivery requires close coordination with Metrolinx and the Ontario Line project team.

One of the primary scope elements includes a 120 m clear-span steel arch bridge. To date, the team has completed the east and west bridge abutments, an access platform, and a temporary trestle bridge spanning the Don River and Don Valley Parkway (DVP) to facilitate the erection of the permanent bridge structure. The installation of the trestle bridge allows access across the entire span to assemble the various steel bridge segments over the Don River and DVP.

The steel bridge was fabricated in Halifax, Nova Scotia, with the first few truck deliveries arriving in Toronto in mid-November. Close coordination and detailed planning are ongoing as our team interfaces with the DVP. This effort involves input from the City of Toronto, Toronto Hydro-Electric System Limited, and Toronto Hydro. During the permanent bridge installation, temporary lighting will be provided to illuminate the DVP during this interim condition. Permitting requirements are currently being addressed in collaboration with both the City and Toronto Hydro.

Another primary scope is the construction of a 300-metre cut-and-cover tunnel box and a 250 m U-wall portal structure, along with associated Support of Excavation (SOE) systems. Work on the portal tunnel is progressing with the excavation at the west end of the tunnel and concrete work at the east end of the tunnel. Our scope also involves track relocations and removals within the Don Yard, USRC, and Bala Subdivision areas to accommodate both SOE activities and the final track configuration.

Additional works include the installation of a new monopole structure to relocate overhead high-voltage power lines (now complete), relocation and protection of existing utilities and signal infrastructure, and construction of a tunnel termination block. The project will also deliver a new emergency services building with connections to the City of Toronto infrastructure, installation of noise barrier walls, and construction of a wet-well pumping station for tunnel stormwater drainage.

The project team mobilized and began work in early 2024, with construction anticipated to be completed by late 2028.

Key Challenges

- A very aggressive schedule tied to interim milestones that are aligned with adjacent Ontario Line contracts
- Working adjacent to and over the Don Valley Parkway and Don River
- Limited site access with restricted laydown areas
- Working within a high-density, active residential community
- An environmentally sensitive location, including several protection measures for construction within the Don River

Roles & Responsibilities

Owner: Metrolinx
Consultant: Ontario Line Technical Advisor (One Team)
Owner Representative: OLDP – Ontario Line Delivery Partner
Environmental Services: Groundwater Environmental Management Services Inc. (GEMS)
GIMP, Noise & Vibration Monitoring: EXP Services Inc.
Quality Control Services: Nasiruddin Engineering Limited (NEL)
Communication & Public Engagement Services: LURA Consulting
Trestle and Bridge Erection Engineering Services: Harbourside Engineering Consultants
Concrete Formwork & Mechanical: Kenaidan Contracting Ltd - Self Perform
Concrete Reinforcement: Nucor Rebar Fabrication
Concrete Supply: Ontario Redimix
Bridge Concrete Deck, Temporary Earthwork & Site Services: Dagmar Construction Inc.
Permanent Bridge: Cherubini Metal Works Limited
Bridge Erector: E.S. Fox Limited
Electrical: Net Electric Limited
Railway Track: PNR Railworks Inc.
Rail Corridor Utilities: Robert B. Somerville
Shoring, Excavation, and Jet Grouting: Green Infrastructure Partners Inc. (GIP)
Trestle: Green Infrastructure Partners Inc. (GIP) & E.S. Fox Limited
HONI Monopole Installation & Relocation: Powertel Utilities Contractors Limited

PRESIDENT'S MESSAGE

2025 in Review: Reaching New Heights

As we close out 2025, I am proud to reflect on a fantastic year defined by major milestones, disciplined execution, and a continued commitment to delivering excellence for our clients and communities. Kenaidan has always thrived on complex challenges, and this year was no exception across Ontario and BC's Lower Mainland.

We secured two of our largest projects in a joint venture arrangement: the Pearson LIFT: Accelerator Program and the Bloor-Yonge Capacity Improvements Project. These multi-billion-dollar initiatives will challenge us to deliver some of the most complex transit projects, collaboratively alongside world-class partners, and showcase Kenaidan's expertise, innovation, and leadership in large-scale infrastructure.

At the same time, we had several key projects in transit and water and wastewater reaching completion milestones in Ontario and BC. This creates more opportunities for us to take on new challenges. Looking ahead, I anticipate further opportunities in rail, airport, and water and wastewater to drive our business with both new and long-standing clients.

In 2025, we continued to advance our commitment to quality, safety, and environmental stewardship by maintaining our ISO registrations, COR certification and releasing our first annual Sustainability Report. It was great for me to see Team Kenaidan in attendance at our annual events such as Health and Safety Week, Team Building, Summer Soiree and Golf Tournament. I truly enjoyed witnessing the strength and spirit of our exceptional team throughout the year.

Thank you, Team Kenaidan, for your hard work and dedication this year. Your teamwork and attention to detail are the foundation of our success. Together, we will continue to build on our achievements and deliver projects that make a lasting difference for our communities and clients.

I wish you all a joyous and relaxing winter break and look forward to seeing you in the new year. As we look ahead to 2026, we do so with confidence.

John Goffredo
President

EMPLOYEE SPOTLIGHT

Gian Fortuna — A Milestone Work Anniversary

Gian began his construction career in 1979. Six years later, he joined Team Kenaidan as a Project Manager. Since then, he has held various positions within Kenaidan and has been part of our Executive Team for many years.

His list of accomplishments is extensive, supported by a proven track record of delivering complex, large-scale infrastructure and building projects. Recognized for his results-oriented approach, Gian excels in fostering collaboration, providing strategic leadership, and ensuring the successful completion of projects across all stages — from planning to execution.

What's the most exciting project you've worked on?
I recently worked on the North Shore Conveyance Project located in North Vancouver. The project was a P3 delivery, and I was involved in the development of the design, procurement, through the construction and commissioning.

The project involved a new sewage pump station located on the shoreline of the Pacific, as well as several kilometres of large diameter conveyance pipe. There were several challenges, with the largest being the design and construction of a pump station with a 150-year service life, located 10 metres below sea level.

What's your favourite part of the construction process?
I enjoy learning the requirements of each project and overcoming its unique challenges. Every project is different, both in what you build and the people you work with, making each project a new and exciting experience.

What's one skill you think everyone in this industry should have?
Good communication skills, understand what is required, and effectively communicate the best path forward.

If you could describe Kenaidan in three words, what would they be?
Integrity, expertise and perseverance.

FEATURE PROJECT

Sunnyside Reservoir Unit No. 2 Seismic Upgrade

Located in Surrey, BC, the Sunnyside Reservoir No. 2 is a partially buried concrete water reservoir built in 1991 with a capacity of 12.9 million litres. Together with Reservoir No. 1, it supplies water to the City of Surrey through two municipal pump stations. The roof of each reservoir is finished to provide a hard court playing surface for the community and is a popular spot for pickle ball.

Kenaidan has been awarded the contract to complete seismic upgrades to Reservoir No. 2. The project will enhance the reservoir's resilience to earthquakes through structural strengthening, and at the same time, complete concrete repairs, new waterproofing systems, and improve accessibility and safety features.

Key scope items include the addition of perimeter shotcrete beams with steel inserts, thickening of perimeter walls and footings, concrete crack repairs, roof slab joint modifications, and replacement of joint sealants. The work also includes the installation of new stairs, platforms, handrails, fencing, and site grading around the inlet-outlet valve chamber. A provisional scope covers the replacement of the roof slab membrane and the restoration of the above pickle ball and tennis court surface.

Construction began in October, with the reservoir drained and shut down to allow interior access. Initial activities included underground utility scanning, installation of a temporary electrical duct bank, and completion of excavation and structural backfill around the inlet chamber. Since then, the team has removed existing expansion joint curbs and precast hatches, and installed scaffolding within the interior of the reservoir. Work also included roughening of the concrete surface by water blasting, rebar scanning, dowel installation, forming and pouring new expansion joint curbs, drilling and epoxying dowels, and installing new roof expansion joints.

The project must be completed in Spring 2026.

Key Challenges

- Installing a large number of dowels with accuracy and quality
- Maintaining safe pedestrian and vehicular traffic flow
- Ensuring safety as the site is located within a public recreation area

Roles & Responsibilities

Owner: Metro Vancouver

Excavation and Backfill: High Road Excavating Ltd.

Reinforcing Steel: Nucor Rebar Fabrication

Formwork Concrete Placing and Shotcrete: LRutt Contracting Ltd.

Concrete Supply: Amrize Canada Inc.

Restoration: Retro Specialty Contractors Inc.

Abatement: Bognar Enterprises Inc.

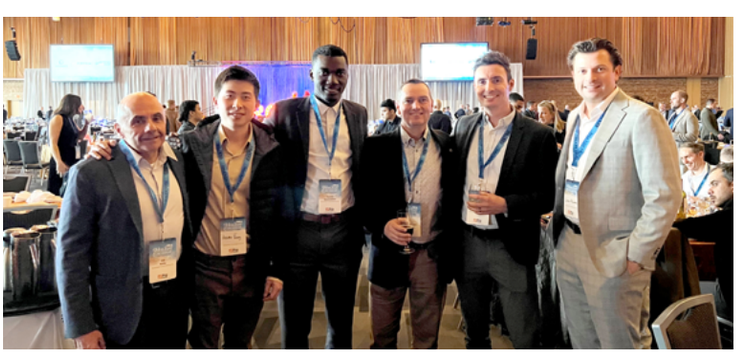
Miscellaneous Metals: S.T.I. Steeltec Industries Ltd.

Fencing: Fortress Fencing Inc.

Scaffold: Apex Scaffold Ltd.

Hydroblast Cleaning: Walco Industries Ltd.

Cutting, Coring and Scanning: West Coast Cutting & Coring Group Ltd.



Some of our BC staff attended a holiday luncheon hosted by the Vancouver Regional Construction Association. This annual event brings together construction industry partners across the Lower Mainland and surrounding area for some holiday cheer.

Left to Right: Bill Kelly, Steven Fang, Daniel Quandahor, Andrew Carlton, Chris Stewart, Josh Allan

KENAIDAN STRONG

Financial Literacy Month

At Kenaidan, financial wellness is a key part of overall well-being and a core element of our Kenaidan Strong program. Through our Financial Pillar, we help employees build financial literacy, make informed decisions, and plan for a secure future.

November marked the 15th anniversary of Financial Literacy Month in Canada, led by the Financial Consumer Agency of Canada. To support our employees, Kenaidan added resources to the Financial Pillar page, including presentations from past sessions, including real estate and video recordings with practical financial tips.

SAFETY CORNER

Chris Phillips Honoured with Safety Recognition

We are proud to announce that Chris Phillips has been awarded the 2025 Pearson Eye on Safety Recognition Award in the Safety Leader category!

The GTAA's Eye on Safety (EOS) Recognition Program celebrates the individuals and organizations at Toronto Pearson who demonstrate exceptional commitment to safety, security, and health. By highlighting those who lead by example, the program reinforces Pearson's vision of zero injuries and strengthens the airport's overall safety culture.

Chris' leadership — especially his dedication to advancing Kenaidan's Care Enough to Act program — has made a meaningful difference across the airport community. We are thrilled to see his hard work and influence recognized on such a prominent stage.

We're also pleased to share that Kenaidan was nominated in the Safety Culture category, a testament to our team's ongoing commitment to building a safe, healthy, and secure work environment. Congratulations to our GTAA team on this well-earned recognition!

POINT OF INTEREST

Another Strategy in Dust Control

How do we manage dust on a busy and fast-moving construction site surrounded by high-rise buildings, a service yard, and active public areas? Controlling dust is essential, not only does it protect the health of our workers and provide comfort for nearby residents, but it also safeguards the environment.

To tackle this challenge on one of our sites, we implemented a high-efficiency water cannon system for targeted dust suppression. Equipped with a high-performance pump, precision nozzle, and turbine cone, the unit produces a fine mist that binds with dust particles, significantly reducing airborne debris. Its aerodynamic design delivers excellent performance while keeping noise emissions low — an important consideration in this urban setting.

The system proved highly effective, maintaining cleaner air, safer working conditions, and consistent environmental performance throughout construction activities.

Dust control goes beyond compliance — it reflects Kenaidan's continued commitment to building responsibly and protecting both our people and communities.

RECENTLY COMPLETED

W.A. Bill Johnson Biosolids Management Centre — Dewatering Upgrades

Kenaidan has completed the dewatering upgrades at the W.A. Bill Johnson Biosolids Management Centre, including a new centrifuge, sludge transfer piping, and conveyors to move sludge cake to loading. A new polymer system and gravity-fed centrate pipe to Tank No. 10 were also installed, along with modifications to the existing utility systems.

Projects Underway

GTAA – T1 Washroom Revitalization

This project at Toronto Pearson Airport is upgrading 41 washroom banks to improve passenger experience. This includes demolition, mechanical and electrical upgrades, new finishes like quartz and terrazzo, and enhanced accessibility. Work began in January 2024 and is phased to minimize disruption, with 20 washroom banks completed so far. The full renovation will be completed by 2027. Key upgrades include modern design, power-operated doors, water bottle filling stations, LED lighting, and Internet of Things (IoT) enabled systems for real-time monitoring and maintenance. The new washrooms will offer improved accessibility, cleanliness, and a contemporary, sustainable experience.

Community Corner

Big On Bay Scavenger Hunt

On September 18th, members of Team Kenaidan gathered at Nathan Phillips Square in Toronto for the first-ever Big On Bay Scavenger Hunt. This fun event was in support of Big Brothers Big Sisters of Toronto to raise funds for youth mentorship.

From left to right: Anastasiia Voronina, Kriselle Pereira, Patricia Pereira, Joice Ponce, Rida Abdullah

Merit Golf Tournament

At Piper's Heath Golf Club, Team Kenaidan participated in the inaugural Stephen C. Bernardo Memorial Golf Tournament, hosted by the Merit OpenShop Contractors Association of Ontario. The event brought together industry colleagues to honour Stephen's legacy while enjoying a great day on the course filled with camaraderie, friendly competition, and community spirit.

From left to right: Anastasiia Voronina, Paula Oake, Kriselle Pereira, Deb Fillippe

SAFETY CORNER

Worker Engagement Program (WEP)

Kenaidan continuously promotes our safety culture and core value of Care Enough to Act across all levels of the organization and with our subcontractors. In August 2024, we piloted a Worker Engagement Program (WEP), designed to empower workers to actively contribute to safety initiatives and exercise their legislated right to participate. Utilizing an accessible QR code system, workers are invited to submit health and safety observations, provide feedback on project performance, and raise inquiries through the WEP portal.

Submissions are transmitted in real-time to designated project team members, who are committed to responding within 24 hours. Exceptions are made for urgent submissions, which receive immediate attention and prompt investigation. Transparency is integral to the success of the WEP; as feedback is received, the details of worker submissions, together with our team's responses and corresponding actions, are prominently displayed on the Worker Engagement Communication Board.

All feedback is systematically categorized and analyzed under the following headings: Health & Safety Observations (positive/negative), Areas for Improvement, Near Misses, and Questions regarding our processes. As of September 30th, 2025, the pilot project recorded 341 submissions through the Worker Engagement Program. This strong level of participation highlights the program's success in fostering open communication and driving ongoing improvements in workplace safety.

Building on this momentum, we are excited to expand the initiative to all projects in the coming months, continuing our commitment to engaging workers and elevating safety standards across our organization.

ROAMING PHOTOGRAPHER

Our Company, Our People

Team Building Event

On September 25th, Team Kenaidan took part in a Survivor-themed team-building event filled with energy, laughter, and friendly competition. Teams tackled challenges that tested collaboration, problem-solving, and creativity, highlighting the importance of working together and supporting one another. The day strengthened connections across the company and reinforced Kenaidan's culture of teamwork — both on and off the jobsite.

Kenaidan Golf Tournament

On September 20th, Team Kenaidan gathered at Wyldewood Golf and Country Club for our annual golf tournament. The day couldn't have been better — clear skies, a beautifully maintained course, and plenty of friendly competition created the perfect setting for a memorable afternoon.

From left to right: Jordan Sousa, Andrew Langton, Drew Murray, Tyler Hamalainen

Elevated Work Platform Training

Team Kenaidan members completing their Elevated Work Platform (EWP) training, strengthening their skills and confidence in operating scissor and boom lifts. Ongoing training like this ensures our crews continue to work safely, efficiently, and with precision at every height.

Pumpkin Carving

Kenaidan embraced the Halloween spirit during our annual pumpkin carving contest, where imagination ran wild and vibrant orange creations took shape. Employees turned ordinary pumpkins into extraordinary, spooktacular masterpieces.

Go Leafs Go!

Members from our Islington Station team enjoying a night out watching the Toronto Maple Leafs.

PACT Celebration

Kenaidan and other PACT team members came together to celebrate the successful pursuit of the Pearson LIFT: Accelerator Program, something we were not able to do at the time of the award. During this well-attended event, we also took time to recognize a few on the team who have been making exceptional contributions to date.

Stay Connected with Team Kenaidan on LinkedIn!

Have you subscribed to the Team Kenaidan LinkedIn newsletter yet?

It's the best way to stay up to date with what's happening across Kenaidan — from project milestones and company events to employee spotlights and behind-the-scenes stories from our incredible team.

Whether you are a part of the Kenaidan family, a partner, or simply interested in what we do, subscribing keeps you informed and inspired.

Follow Kenaidan on LinkedIn and subscribe to the Team Kenaidan newsletter today!

Let's keep building the future — together.

Our Team, Our Community

Kenaidan Welcomes

Carlos Sancho Sanchez, SOE and SEM Underpinning Lead

Bhagya Sri Pepakayala, Project Coordinator

Amanda Kusick, Communications & Stakeholder Manager

Mohamed Mohideen, Main Building Structure Construction Engineer

Sokol Behaj, Civil Site Supervisor

Viktor Vuckoski, Utilities Lead

Scott Balid, Construction Environmental Manager

Thomas Williams, Project Superintendent

H.I.M. Khan, Procurement Coordinator

Julie Comadiso, Document Control Coordinator

Mahdi Khanbabaei, Schedule Manager

Patrick Thompson, Project Superintendent

John Mitchele, Project Superintendent

Hussam Kanaan, Senior Project Manager

Victoria Partington, Human Resources Administrator

Kaveh Farhadi, Environmental Coordinator

Andrew Amaral, Project Manager

Dino Campagnaro, Project Superintendent

Jonathon Fusco, Project Manager

Nikita Van Loon, Environmental Coordinator

Arman Danganan, Site Supervisor

Asjad Siddiqui, Accounting Analyst

Hasti Khalili, Design Manager

Jerry Campbell, Building Systems Manager

Mursel Dalyanoglu, Project Controls - Systems Integration Specialist

Annamalai Somasundaram, Senior Document Controller

Corporate Donations

Kenaidan recently made donations to:

- Princess Margaret Cancer Centre
- Kids Up Front Foundation (Toronto)

Corporate Sponsorships

Kenaidan recently sponsored:

- Faustina Fury Red 2017
- Georgetown Mustangs Boys 2016
- Dribble Dreams Foundation
- Toronto Construction Association Christmas Luncheon
- Blitz Basketball Club

Charitable Matching Program

Kenaidan has recently matched employee donations to the following charities:

- Pancreatic Cancer Canada

Contributing Editors: Steven Fang, Kriselle Pereira, Scott Brazeau, Colman Danaher, Marisa Nardini, Julie Dorie, Anna Lakhman, Anastasiia Voronina

Kenaidan's Mission Statement:

- To provide responsible, quality construction services utilizing superior innovation and expertise.
- To develop and maintain long-term relationships with satisfied clients and suppliers.
- To create a safe, challenging and enjoyable work environment where employees share in corporate growth and success.
- To build on a sound financial base where future development is promoted over short-term gain.