



Celebrating 50 Years

In 2024, Kenaidan will celebrate 50 years in business!

Our 50-year milestone logo commemorates half a century of growth and success and will brand our golden jubilee events.

Over the year, we will be reflecting on five decades of achievements in the construction industry. We look forward to sharing our story and this milestone with our employees and partners.



Islington Station Redevelopment FEATURE PROJECT

Project Requirements

As part of the Toronto Transit Commission's (TTC) redevelopment of Islington Station, this contract will address accessibility throughout the site under the easier access program, improve station services, and provide for integration of future adjacent residential development.

The TTC Islington Station Redevelopment includes constructing a new street-level bus terminal with multiple bays, staircases, escalators, and an elevator for access to the existing concourse level.

The new bus terminal will be located north of the existing one, within the TTC commuter parking lot, bounded by the Hydro One Network Inc. corridor, Islington Avenue, and the future Aberfoyle Crescent extension. The existing street-level bus terminal is planned for demolition by CreateTO following the completion of the new bus terminal. This contract involves building an entry and exit driveway for the bus terminal with temporary alterations and traffic signalization at the Islington Avenue and Aberfoyle Crescent intersection.

These additions will enhance barrier-free accessibility and fulfill the AODA mandate at

Islington Station. The first milestone in this three-year project includes the construction of a street-level station entrance and a concourse level-to-platform elevator, to be in service in the first quarter of 2025.

Key Challenges

- Ensuring the safety of passengers and workers during construction is a top priority
- Redeveloping the electrical room, including new suspended slab and switchgear, which requires a detailed temporary power plan
- Minimizing service disruptions for commuters
- Space constraints, including limited workspace and equipment and materials storage
- Noise and dust resulting from construction activities
- Multiple lane closures to complete utility work on Islington Avenue

The entire redevelopment project will be complete by summer 2026.

Roles & Responsibilities

Owner: Toronto Transit Commission
Consultant: AECOM
Excavation & Fill Work: Gentile Contracting Ltd.
Site Servicing: Clearway Construction Inc.
Shoring: Pro Caissons Ltd.
Concrete Reinforcement: Salit Steel
Concrete Formwork: Civicon Corporation Ltd.
Structural Steel: C-ore Metal Inc.
Landscaping: Lakeridge Contracting Ltd.
Drywall & Linear Metal Ceiling: Oakdale Drywall & Acoustics Ltd.
Curtain Wall & Glazing: Stouffville Glass Inc.
Mechanical: J.G. Mechanical Contracting Inc.
Electrical: Fortis Electric Ltd.

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Baycrest Emergency Generator Building and Apotex Centre HVAC Replacement

FEATURE PROJECT

Project Requirements

Emergency Generator Building

The Baycrest Centre for Geriatric Care is an academic health sciences centre providing residential care services for older adults, including independent living, assisted living, long-term care, and a post-acute hospital.

The Emergency Generator Building is a critical retrofit project that upgraded the hospital's normal and emergency electrical systems. Kenaidan replaced this vital infrastructure through detailed planning, scheduling, and coordination with the hospital facility operations to minimize disruptions.

Project requirements included the removal of the existing emergency generator and the construction of a new 400 m² Emergency Generator Building. Initial work required installing a temporary generator, targeted demolition, modernizing electrical systems, and relocating several services before construction of the generator building began.

Construction started in May 2022 and was substantially completed in November 2023.

"Due to aging infrastructure at Baycrest Hospital, an investment by Baycrest, the Ministry of Health, as well as the Ontario and Federal Governments has been made to replace the existing generator for the campus and update the HVAC systems for the Apotex Long Term Care facility," said Penny Phelan, Director at BTY Group. "Working within an operating hospital requires significant coordination and

flexibility on behalf of the construction team, and Kenaidan has been up for the challenge. The Kenaidan team has worked closely with the facilities and project management teams to minimize impacts to the hospital's daily operations and to make the transitions to the new systems seamless."

Apotex Centre HVAC Replacement

Baycrest is also home to the Apotex Centre, Jewish Home for the Aged. This long-term care facility has 472 beds and offers a variety of inpatient programs, including specialized units for frail older adults and people with cognitive impairment due to Alzheimer's disease, stroke, and other brain diseases.

Kenaidan is upgrading the HVAC system at the Apotex Centre to improve air quality and circulation while eliminating the risk of imminent failure of the system. The improvements include modernizing the air conditioning system and replacing components of nine ventilation units, exhaust fans, and pressure fans.

Work began in May 2023 and is scheduled to be substantially completed in May 2024.

Key Challenges

- Confined site and work area with limited equipment laydown and storage areas
- Maintaining construction activities within a live hospital environment
- Complex electrical and mechanical installations requiring shutdowns and tie-ins to the existing systems without impacting ongoing operations

Roles & Responsibilities

Emergency Generator Building

Owner: Baycrest Centre for Geriatric Care

Consultant: HH Angus & Associates Limited

Structural Steel/Steel Deck/Metal Fabrications: Paramount Steel Ltd.

Roofing, Flashing & Sheet Metal: iTeck Roofing Inc.

Miscellaneous Metals: Alliance Custom Metals and Installs Inc.

Scaffolding: Bigshow Scaffolding & Shrink

Masonry & Spray Polyurethane Foam Insulation: Safe Unlimited Masonry Inc.

Paving: Peltar Paving And Gen

Apotex Centre HVAC Replacement

Owner: Baycrest Health Centre

Consultant: Smith and Andersen

Mechanical, Plumbing, HVAC and Controls Work: AC Mechanical Contractors Ltd.

Electrical: Smith and Long Limited

Fleetwood Reservoir Phase 1, Surrey, BC

PROJECT UNDERWAY

The reservoir is a two-phase development to continue delivering clean, safe drinking water to the growing communities south of the Fraser River. Our contract is the first phase to construct a 5.8-metre-deep, 13.6 ML reservoir, with future expansion to double capacity.

The dual-cell potable water reservoir will be 85 metres by 47 metres built of reinforced concrete below ground with a main control valve chamber. Work began in August 2022 and will be completed in late 2024.



Exhibition GO Station – Pedestrian Bridge Installation

POINT OF INTEREST



The Exhibition GO Station is part of the Ontario Line, a 15.6-km, 15-stop subway line that will run from Exhibition Place to the Ontario Science Centre. This station is a vital connection for people living and working in Liberty Village and visitors to nearby attractions, including Exhibition Place, Ontario Place, and BMO Field.

As part of the preliminary works package, Kenaidan recently installed a new temporary pedestrian bridge, consisting of a 30-metre-long south bridge span over the rail corridor and a 60-metre north bridge span extending between the north joint platform to the new Atlantic Headhouse. It will improve access at the Exhibition GO Station and provide additional means to cross the tracks as the Ontario Line undergoes expansion.

The bridge installation involved several months of extensive planning with Metrolinx and trade partners before the bridge lifts. The most challenging section was the hoisting and placement of the south bridge span on top of the busy rail corridor, adding a new feature to the Toronto skyline. Kenaidan completed the successful south bridge lift over a 2-hour track closure provided between 2 a.m. and 4 a.m. with only 10 minutes to spare before resuming train services in the busy rail corridor.

Recently Awarded

**Lower Don Enabling
Works Package 3**

**GTAA – T1 Washroom
Revitalization**

**Exhibition GO Remove & Relocate
Utilities Under Gardiner Expressway**



Steve Burt Retires

OUR MESSAGE

After 28 years of service with Kenaidan, Steve Burt has decided to retire at the end of the year. He has been an integral part of the Estimating department and will be remembered for his hard work and dedication.

Steve began his construction career in 1985 as an Estimator/Project Coordinator, and in the spring of 1995, he was hired by Steve Fogarasi, Kenaidan's past Chief Estimator and VP of Engineering. Together, they worked on many of Kenaidan's most challenging and largest projects, including the Cara Airport Service In-Flight Kitchen Design-Build, R.C. Harris Water Filtration Plant, Weston Tunnel – Phase 3 Grade Separation, Ashbridges Bay TP – D Building, and Durham York Energy Centre.

In 2006, when we opened our office in Richmond, Steve spent a year in British Columbia to help establish the office with Bill Kelly, VP and Division Manager Western Canada. He remembers it fondly because Kenaidan was building the concrete structure of the Richmond Speed Skating Oval.

"We come to Kenaidan for the work but stay because of the people," Steve said. **"For me, at least, that has made the decision to retire very difficult, but I'm confident that those I leave behind are more than capable of picking up where I've left off."**

When asked about his favourite Kenaidan memory, Steve said one of his favourite stories was when Ken was still here. Shortly after Steve joined the company, Kenaidan bought its first communal truck for site visits, and Steve booked it to go up north to Sturgeon Falls. However, Ken also needed to use the truck, so Ken handed Steve the keys to his personal car. When Steve said he was nervous about driving the boss's car, Ken said, "Don't worry, the lease is up shortly, and just bang on the dashboard to get the radio working."

Steve feels very fortunate to have worked with Ken, Steve Fogarasi, and many others, past and present, who have contributed to Team Kenaidan during his career.

Over the years, Steve and his wife, Donna, have become avid boaters. As they spent most of last summer on the boat, Steve realized there were other things he would like to focus on outside of work.

After retirement, Steve looks forward to moving north to the Orillia area, embracing a slower pace of life. Freed from years of facing deadlines, he anticipates relishing the absence of a fixed schedule. Together with his wife, they are eager to go cruising and visit some of their favourite destinations.

We thank Steve for his commitment and dedication to Kenaidan and extend our heartfelt wishes for a fulfilling retirement ahead.



Our Company, Our People

ROAMING PHOTOGRAPHER



Our corporate golf tournament champions celebrating success with style. (L to R: Bill Crawford, Corey Leeming, Mike Healey, and Don Linstead). Fourteen teams participated on September 23 at the Royal Ontario Golf Course in Milton.



In September, we energized Team Kenaidan during our company-wide team-building event. In just two hours, we crafted a fleet of thirteen almost-life-sized Formula 1 cars, then raced them down our parking lot. Team building has been instrumental to our company's success for a long time, fostering effective collaboration and a culture of unity and teamwork.



Our head office got in the Halloween spirit by participating in our annual pumpkin carving contest. Creativity and orange guts flowed as employees transformed pumpkins into spooktacular works of art.



On Thursday, November 2, Kenaidan hosted a night of creativity and fun for Big Brothers Big Sisters of Peel York. Our atrium transformed into a studio classroom for ten pairs of Bigs and Littles who painted a colourful flock of Great-Horned Owls.



Kenaidan Welcomes

Marie June Hulleza,
Accounts Payable Administrator
Pantea Parhiz, Estimator
Tabatha (Tabby) Pama,
Human Resources Administrator
Ahmad Parwiz Shayan, Project Manager
Evelyn Maranon,
Receptionist/Office Administrator

Congratulations To

Jessica Silva on her promotion to
Accounts Payable/Office Administrator

Corporate Sponsorships

Kenaidan recently sponsored:
• Ancaster Blitz Basketball Club
• West Lincoln Flying Aces
• Markham Majors U11 AAA

Corporate Donations

Kenaidan recently made donations to:
• Brampton Ontario Speed Skaters (BOSS)
• Michael Garron Hospital Foundation

Charitable Matching Program

Kenaidan has recently matched employee donations to the following charities:
• St. Joseph's Healthcare Foundation

Contributing Editors:

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Kenaidan's Mission Statement:

- To provide responsible, quality construction services utilizing superior innovation and expertise.
- To develop and maintain long-term relationships with satisfied clients and suppliers.
- To create a safe, challenging and enjoyable work environment where employees share in corporate growth and success.
- To build on a sound financial base where future development is promoted over short-term gain.



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